



INFORMA

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RAFAEL MONTES, CHAIRMAN OF FCC

**BALDOMERO FALCONES, VICECHAIRMAN
AND CHIEF EXECUTIVE OFFICER**



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GROUP

Baldomero Falcones, new executive Vice-Chairman and CEO

The FCC Board of Directors, meeting on 18 December, voted to approve the appointment of Baldomero Falcones as the company's Vice-Chairman and CEO.

The Board of Directors of FCC, in response to a proposal by the company's principal shareholder, Esther Koplowitz, has unanimously agreed to appoint Baldomero Falcones Jaquotot as CEO and Executive Vice-Chairman of the company. Baldomero Falcones is replacing Rafael Montes, who has been appointed as Non-Executive Chairman of the Group. FCC's new chief executive, Baldomero Falcones, was born in Mallorca in 1946; he holds a degree in engineering and an MBA from IESE.

Baldomero Falcones joins FCC after a lengthy career in executive positions at Spanish and international companies. He was a founding partner of Magnum Industrial Partners, Chairman of Mastercard International Worldwide and of Santander Seguros, director of Unión Fenosa and director for Spain at RWE; he is also a former general manager and member of the Executive

Rafael Montes, Non-Executive Chairman of FCC

Committee at Banco Santander Central Hispano. He is Chairman of the Plan Foundation in Spain and a member of the Economic Committee of Fundación Albéniz.

Speaking after his designation, Baldomero Falcones thanked the Board for his appointment and "very particularly for the trust it has placed in me to direct FCC, a superbly-managed company which is in an unbeatable position to continue growing and to take advantage of opportunities arising in its various business areas. The diversification process implemented by FCC's top-rank executive team has served as a template for the industry". The Board of Directors of FCC expressly acknowledged the work of Marcelino Oreja over the last nine years in which



Baldomero Falcones joins FCC after a long career in executive jobs in Spain and abroad.

he has been at the helm (as Chairman from 1998 to 2004, and as Non-Executive Chairman since then), particularly since this is the period in which Vivendi (later Veolia) was the company's second-largest shareholder and is considered to be one of the most important stages in the company's century-long history.

Marcelino Oreja receives recognition

The Board of Directors of FCC expressly acknowledged the work carried out by Marcelino Oreja over the last nine

years at the helm of the company (as Chairman from 1998 to 2004, and as Non-Executive Chairman since then), particularly since it was during this period, considered one of the most important stages in the company's century-old history, in which Vivendi (Veolia subsequently) was the company's second-largest shareholder. Marcelino Oreja will maintain a link to FCC since

Marcelino Oreja, member of the Board of Directors

Mas Sardá and thanked him for his over 40 years' service at the company. He will be proposed for appointment as a member of the Board of Directors of Uniland. Additionally, the directors EAC Inversiones Corporativas, S.L., represented by Carmen Alcocer Koplowitz, and Gonzalo Anes y Álvarez de Castrillón were appointed to the Audit and Control Committee.

he will continue to be a member of the Board of Directors.

Appreciation for Rafael Montes' dedication

The Board of Directors thanked Rafael Montes for his excellent performance as CEO; on his watch, revenues and EBITDA increased twofold thanks to the Strategic Plan and the company branched out internationally to balance its strategic businesses (36% of revenues generated abroad versus the original 9% figure).

After forty years at the company, during which he has held the most senior executive positions, Rafael Montes will take the place of Marcelino Oreja, who announced his intention to resign at the last Annual General Meeting.

The company's principal shareholder, Esther Koplowitz, said "it is very important for FCC to retain the experience of Rafael Montes, not only because of his proven skill but also because he is part of this company's history and has contributed to making it a leader in all the sectors in which it operates. His appointment as Chairman, the culmination of his long career at the company, is further assurance of FCC's future success. I would also like to express my deepest gratitude to Marcelino Oreja for his outstanding work in his years with FCC, a contribution only exceeded by his personal qualities".

The Board accepted the resignation of Francisco



After 40 years working in the company in top management jobs, Rafael Montes replaces Marcelino Oreja Aguirre.



Marcelino Oreja will continue linked to FCC as a member of the Board of Directors.



Above, the Nuestra Casa de Collado Villalba retirement home in Madrid. On the right, the La Nostra Casa de Fort Pienc in Barcelona.

Esther Koplowitz awarded the Cruz de Oro de la Orden Civil de la Solidaridad Social

Esther Koplowitz once again is honoured with an award for her dedication and work to benefit the most disadvantaged groups.



Jesús Caldera, Minister of Work and Social Affairs, gave Esther Koplowitz the Cruz de Oro de la Orden Civil de la Solidaridad Social (Gold Cross of the Social Solidarity Civil Order).

This distinction was awarded to Esther Koplowitz at the proposal of the Secretary of State for Social Services, Families, and the Disabled as an “acknowledgement for her charity work promoting retirement homes for the needy and those with physical or mental disabilities” as mentioned in the Ministerial Order published in the State Official Gazette.

Esther Koplowitz, as the founder and chairwoman of the foundation bearing her name, provides all funding, personally supervises the projects, defines the strategy, and monitors the progress of these projects. The construction of retirement homes for the elderly without financial means for

the disabled are among the most important projects undertaken by the foundation. She also supports medical research.

Homes for the elderly

In 2001, the Esther Koplowitz Foundation donated the Nuestra Casa de Collado Villalba to the Madrid Autonomous Community. The elderly suffering from serious diseases such as Alzheimer and Arteriosclerosis live on the first floor while those who enjoy a better quality of life occupy the second floor. The home also has an assisted living day care centre with capacity for 40 people that provides care to elderly and those requiring assistance.

In 2003 the Foundation gave the Barcelona local authorities another home for similar purposes, La Nostra Casa de Fort Pienc. This home can

accommodate 137 people in single and double rooms. There is also an adjacent day care centre providing services to up to 30 people.

Homes for the disabled

In 2004, the Foundation gave Valencia's City Council another home, La Nostra Casa de Valencia, which provides care and shelter to those suffering from serious mental diseases and other physical disorders. Featuring the most modern equipment and resources to treat these disabilities, the home has room for 60 patients and provides care to another 40 in its attached day care centre.

In view of the enormous need for homes of these characteristics, the Foundation

is currently building a second home in Valencia for the disabled and another one in Madrid for those afflicted with cerebral palsy. Once construction has been completed, the Foundation will donate these homes to the respective public administrations.

Investigation

The Foundation is entirely committed to public health and research. One of the most important projects is the Centro de Investigaciones Biomédicas Esther Koplowitz (CIBEK) (The Esther Koplowitz Centre for Biomedical Research), scheduled to start operations in July 2010, which will be donated to the Barcelona Clinic Foundation. The Foundation also acquired the Da Vinci Robot for Hospital Clínico of Madrid.

FCC's website is the best among IBEX 35 companies

According to the communication agency Make, FCC has the best website of any company included in the IBEX 35. The study, excluding all aesthetics factors, considered objective and measurable parameters, such as screen resolution, internal search engine, web map, share price listing, larger or smaller font capability, web standards (HTML, CSS, and WAI), RSS content syndication, weight of the page, navigability, and accessibility.

The company's website is in two languages: Spanish and English. The contents in each language include approximately 250 pages, 300 news items, 250 images of FCC, 18 newsletters published every two months, and 320 PDF documents (standards, reports, presentations, AGMs, and results).

The W3C consortium awarded FCC's website its WAI certificate after testing its accessibility by disabled users. Since 2006, all Spanish public administrations' websites must obtain this compliance certificate. The different pages in the website are accessed from the home page, complying with the CNMV's and WAI "three-click rule".

FCC's website features an RSS content generator, making it possible for users to access rapidly and precisely company information on the web that is frequently and regularly updated. Approximately 500 clients or entities (300 international ones) currently subscribe to FCC's web news service.



Other awards

Esther Koplowitz has received numerous awards and distinctions for her charity work and for her business management capabilities. These include: the Gran Cruz de la Orden del Mérito Civil given by the Council of Ministers in July 2001 for the promotion of social works; the Gold Medal of the Royal Academy of History, for her sponsorship of historical works; the Montblanc Best Business Woman of the Year for her professional career, her business acumen, and for her Foundation's social works; the Silver Cross awarded by the Civil Guard for her support and cooperation in the Civil Guards' Orphan Association; the Seal of the City of Barcelona and the Adoptive Daughter of Valencia Award for the work carried out in both of these cities; and the Annual Adecco Foundation Award given to the Esther Koplowitz Foundation for the important work carried out in favour of the most disadvantaged groups.



La Nostra Casa de Valencia home.



On the left, Traian Basescu, President of Romania, with Marcelino Oreja during their meeting.

FCC hosts business lunch with the President of Romania

Businessmen, politicians, and the media accompanied Romania's President Traian Basescu at a lunch organized by the New Economy Forum. FCC's Chairman Marcelino Oreja gave the speech introducing Mr. Basescu.

State visit

President Basescu in his 3-day official visit to Spain said that although there is a shortage of Romanian workers in their country of origin, they are entitled to the fundamental right of freedom of movement enshrined in the E.U.

President Traian Basescu of Romania, in an official visit to Spain, took part in a lunch organized by the New Economy forum, sponsored by FCC and The Wall Street Journal Europe.

Marcelino Oreja, CEO and Chairman of FCC introduced Mr. Basescu and spoke about FCC's presence in Romania, where it landed the first contract in 2002.

Traian Basescu said that the work moratorium applied to Romanian citizens in Spain contributes to

the increase in the underground economy and makes difficult to keep track of surplus workers in sectors such as construction. He said that these workers could return to their country of origin thanks to bilateral agreements between Spain and Romania, where the shortage of workers is responsible for a crisis in some sectors, such as construction. "The moratorium makes it difficult to have data on the underground economy, making it impossible to have a correct assessment of surplus workforce which could return to Romania, not through expulsion or deportation.



He asked President José Luis Zapatero to lift restrictions prohibiting access to the job market by Romanian workers.

Promote dialogue

The New Economy Forum is a non-partisan organization whose mission is to promote

economic, social, and political debate in Spain. Its activities aim to encourage the necessary discourse in order to explore and investigate the issues of interest to Spaniards, Europeans, and people worldwide. Politicians, heads of state, opinion-makers, economists, journalists and many other personalities participate in these forums.

Presence and projects in Romania

FCC believes that the dynamic situation in Romania offers very attractive opportunities to FCC: In the Service business line, the Group is involved in activities in Romania through A.S.A., a leading company in waste management in Central and Eastern Europe. A.S.A. operates in Austria, the Czech Republic, Slovakia, Hungary, Romania, and Poland.

In Romania, the company, through its Austrian subsidiary, the construction company ALPINE, has been awarded two environmental projects for the installation of two landfill sites and the construction of two wastewater treatment plants. These projects are worth 37 million euros. In Bucharest, the company is currently building the new headquarter building for Petrom, the leading oil and gas company in south-eastern Europe, as well as a cable-stayed bridge. ALPINE recently opened its third branch office in Timisoara to enhance its coverage of the Romanian market.

The FCC Group, through FCC Construcción, is currently building the 135 million euros Basara viaduct in Bucharest. It was also awarded a 100 million euros contract contemplating the construction of a bridge over the Danube River, connecting Bulgaria and Romania, and related road network. The company is involved in building and extending several highways and national roads.



In his speech at the New Economy Forum, above and at left, Romania's President asked Spain to lift restrictions preventing Romanian citizens for entering the job market. Below, Mr. Basescu signs the organization's Book of Honour.



FCC to build toll road in Poland for 223 million euros



ALPINE concurred with seven international consortia for the southern section of the A1 highway, one of the largest construction projects awarded in Poland.

FCC, through its Austrian subsidiary Alpine, has obtained the contract to build the southern section of the A1 toll road in Poland. The contract is worth 223 million euros.

The new section of road, scheduled for completion in 2010, is one of Poland's largest construction projects. It is the southernmost part of the A1 road, between Swierklany and Gorzyckach, and is 18.5 kilometres long.

The project also involves building two intersections, two rest areas and 31 bridges, using approximately 100,000 cubic metres of concrete and 13,000 tonnes of steel. A notable feature is the construction of a 380-metre cable-stayed bridge.

A total of 5 million cubic metres of earth will be moved and 380,000 tonnes of asphalt will be used in the project.

It will be executed jointly by Alpine's subsidiaries in Germany and the Czech Republic. FCC landed the contract in competition against seven international consortia, with its proposal receiving the highest rating.

The A1 toll road will connect Gdansk, in northern Poland, to the Czech frontier in the south, ending near





From left to right, Peter Russegger, General Manager of ALPINE in the Czech Republic and Alpine Slovakia; Ales Rebicek, the Czech Republic's Minister of Transport; Jerzy Polaczek, Poland's Minister of Transport; and Tomasz Pietrzykowski, Governor of Upper Silesia.

the Czech city of Ostrava. This 582-km road coincides with European Road E75 and is part of Pan European Transport Corridor No. VI. toll road (56 kilometres long). The FCC Group will also bid for future sections of the A1 road.

Between now and 2013, Poland plans to invest up to 26 billion euros in expanding and revamping its road and rail networks. The bulk of this investment will be financed with European Union funds.

**In 2007,
the subsidiary ALPINE
won contracts
worth over 3 billion
euros**

In 2007, Alpine has obtained over 3 billion euro in new orders. With annual revenues of 3.3 billion euros projected for 2007 and a workforce of nearly 14,300, Alpine is Austria's second-largest construction company. FCC acquired 80% of Alpine in 2006 as part of the 2005-

2008 Strategic Plan promoted by Esther Koplowitz, the company's largest shareholder.

ALPINE in Poland

Between 1997 and 2001, Alpine built Poland's A4



From left to right, The ALPINE team, made up of Andrzej Pawelek, Project Manager; Piotr Rowinski, Sales Representative; Ales Kramny, Head of the Branch Office, ALPINE Czech Republic, Ostrava; Maciej Mikolajonek, Financial Manager; Peter Russegger (in the centre), CEO of ALPINE Czech Republic and ALPINE Slovakia; Wladyslaw Guzek, Director of ALPINE Slask; Christoph Mayr, manager responsible for drafting the A1 Highway project schedule of specifications; Hermann Kolb, Director of National Civil Projects, Road Construction; Julia Jorcke, sales representative; Hannes Sebastian Huber, Director of the Branch Office, and Halle Leipzig.

The northern to the southern

The A1 toll highway stretches from the northern to the southern part of central Poland, from Gdansk in the Baltic Sea, passing through Lodz and the industrial region of Upper Silesia, to the Gorzyczki/Vernovice in the Czech border where it will link up with the D47 highway in the Czech Republic. 17.5 kilometres of this highway have already been built, and construction of an approximately 90-km road section near Gdansk is currently in progress.



FCC to build the second Pfänder tunnel in Austria

The offer submitted by FCC for this project was the best rated. The company will drill a gallery using a tunnel-boring machine (TBM), the first highway tunnel in Austria built using this mechanical procedure, which has been used successfully in other countries such as Spain and Switzerland.

Detail of spinning drill of the TBM-type tunnel boring machine.



FCC, through ALPINE, its Austrian subsidiary, has won the bidding process to construct the second Pfänder tunnel, on highway A-14 in Austria's Rhine valley. The contract is worth 123 million euros.

The present Pfänder tunnel, from Rheintal to Walgau, has the heaviest traffic in Austria. It was decided to build a second tunnel on the same highway due to congested traffic conditions, with kilometre-long traffic jams.

FCC, whose bid was the most highly rated, landed the contract in competition against five other bidders. The specifications of the bidding process allowed for two different tunnelling systems: one conventional, using explosives, and another mechanical.

ALPINE'S offer is based on the tunnel boring system.

The ALPINE team will bore the 6.5-km-long tunnel using a TBM. It will be the first highway tunnel to

The contract is worth 123 million euros

be built in Austria using this method, which has proven successful in several countries such as Spain and Switzerland.

Construction is scheduled to begin shortly and is expected to be completed by the summer of 2010. Once the new tunnel is completed, the current tunnel will be revamped and Pfänder tunnel will be opened in both directions in the summer of 2013.

Tunnelling skills

ALPINE has highly successful track record in building tunnels for highways as well as commuter, underground and high-speed rail. The company is currently involved in the construction of the Lainz, Katschberg and Achrain tunnels in Austria, the Gotthard tunnel in Switzerland. In addition it is building the extension of Athens' subway line 2 as well as phases 3, 4, and 5 of the Singapore underground system expansion project.



AIRPORT LINK

Airport Link is an underground rail line connecting midtown New Delhi with the Indira Gandhi International Airport. The Airport Link will measure approximately 19 km, of which ALPINE will be in charge of building the first 3.7 kilometres.

FCC to expand the underground rail network in New Delhi, India

ALPINE, FCC's Austrian subsidiary, will be in charge of building the first 3.7-km long stretch of the subway line connecting downtown New Delhi with the Indira Gandhi International Airport.

Delhi Metro Rail Corporation Ltd. has awarded the contract to build the first section of the underground rail connection between New Delhi and the airport to a consortium headed by Alpine, FCC's Austrian subsidiary. The contract is worth 139.3 million euros.

The contract contemplates the construction of a 3.7 km-long underground rail line and two stations: New Delhi Station and Shivaji Station, both of which are part of the 19-km long Airportlink project.

Two shield tunnel-boring machines (TBM), with a diameter of over 6 metres, will be used to build

twin tunnels, each of which will be 2,192 metres long.

Construction will begin in this year and should be completed by 2010. This contract strengthens

Alpine's presence in India.

It is the second contract that FCC's Austrian subsidiary has obtained in that country where it is currently involved in a

major project in the southern Himalaya region: construction of the the Tapovan-Vishnugad hydroelectric plant and an 11.3-kilometre headrace tunnel, under a contract worth 79 million euros.

The contract is worth 139.3 million euros

Underground Lines: Singapore and Athens

Alpine has a successful track record in building underground rail systems. It is currently involved in a 264 million euro project, expanding the underground rail

systems in Singapore and Athens, as well as in the Aghios Antonios-Anthoupoli stretch of the Athens Underground System, worth approximately 100 million euros.



Second bridge over the river

This will be FCC's second bridge over the Danube. It is currently building the Vidin-Calafat bridge linking Bulgaria and Romania (budget: 116 million euros). The bridge, which is part of European Corridor IV (Dresden-Istanbul), will stretch over 1,971 metres.

ALPINE has a strong track record in bridge building. It will also build the Domovinski Most bridge over the river Sava in Zagreb, and is currently building the Beska bridge, in Serbia (budget: 35 million euros).

ALPINE to build bridge over Danube in Lower Austria

FCC, through its Austrian subsidiary ALPINE, has been awarded the contract to build a new bridge over the Danube at Traismauer (Lower Austria). The contract is worth 48.7 million euros.

ALPINE beat five consortia in the tender process and will build the bridge as sole contractor.

The Traismauer bridge will connect the S33 and S5 highways. Once completed, it will provide a full dual carriageway connection between Sankt Pölten and Vienna, which lies north of the Danube. The bridge will shorten the journey by 20 km and also reduce congestion on the B19 Tullner Strasse. Construction is expected to be completed by mid-2011.

The prestressed concrete bridge will be 15 metres high. Measuring over one kilometre, the bridge will have two spans over land (460 metres on the northern end and 330 metres on the southern end) and a 360 metre span over the river. There will be separate structure for each side of the road, which will comprise two traffic lanes and an emergency lane. The bridge will be supported by two piers in the river and shipping will pass through the central span.

The bridge foundations will be built first using 40-metre piles. The two piers will then be built in the Danube River, 12-metres deep at this point. The work will be carried out entirely from a barge so as to avoid the ongoing risk of floods.

Bulgarian Government awards FCC project for gateways to the Vidin-Calafat bridge

The project for building access to railway lines contemplates 16.3 km rail link with a single electrified line and a 6 km-long bridge linking Bulgaria and Romania.

Bulgaria's Transport Ministry has awarded FCC Construcción a contract worth 75.1 million euro to build road and rail accesses to the Vidin-Calafat bridge over the River Danube.

The project calls for the construction of rail and road links to the bridge on the right bank of the river. The 16.3-kilometre rail link will consist of a single electrified line plus all the ancillary lighting, control, signalling and telecommunications facilities, a new international freight station, refurbishment of the existing passenger station, and construction of three new adjacent buildings.

The 6-km road access contemplates construction of a two-lane dual carriageway, revamping of four interchanges and eight overpasses along the road and the railway line.

FCC is currently building the Vidin-Calafat bridge

linking Bulgaria and Romania (budget: 116 million euro). The bridge, which is part of Trans-European Corridor IV (Dresden-Istanbul), will measure 1,971 metres in length and was designed jointly by the

Fernández Casado engineering firm and FCC Construcción's own engineers.

The main concept for construction design implies the incorporation of the railway and road in the same bridge, with the railway lines in the middle and the two-way carriageways on each side of the bridge slab.

The bridge is divided into three different structures: the main structure across the river, plus the openings to provide access to the highway and the railway lines.

FCC will apply its own construction technology, developed in several projects, for bridges consisting of prefabricated sections and cable-stayed bridges.

FCC is the leading construction company in Bulgaria

Other projects in Bulgaria

FCC's Austrian subsidiary, ALPINE, was recently awarded a contract to build two water treatment plants in the Bulgarian cities of Sevlievo and Bourgas - Meden Rudnik. The project, which comprises planning, construction, outfitting and commissioning of the facilities, plus staff training, is worth approximately 15 million euros.

The Sevlievo facility, 200 km. north-east of Sofia, will supply water to about 53,000 people in that city and adjacent townships. The Bourgas - Meden Rudnik facility, on the shores of the Black Sea, will process wastewater produced by a population of approximately 56,800 people.



3D view of the bridge that will link Bulgaria and Romania. Railway access will be 16.3 km long and the road will stretch over 6 km.

ALPINE builds the first cable-stayed bridge in Saxony

ALPINE is building the new bridge over the River Elba in Dresden, Germany. The first cable-stayed bridge in Saxony will be 336-metres long with a 192-metre span over the river. The thirty-six steel cables supporting this asymmetric cable-stayed bridge will rest on 77-metre high piles.

Know-how in bridge construction

The ALPINE branch in Zöschen, Germany, recently landed a contract for building a bridge along the length of the German high-speed ICE train, a project worth 50 million euros. The same team is currently carrying out revamping work at the Kennedy Bridge in Bonn, building the Rippachtal Bridge on the A-9 highway, and the arch bridge of the Leipziger Südtor network in the A-38.



Above, infography on the Saxony cable-stayed bridge.

Below, work on the 366 metre-long bridge.



Construction of largest housing project in Slovakia currently underway

ALPINE, FCC's Austrian subsidiary will be in charge of building the Three Towers, the largest and most modern housing development in Bratislava (Slovakia). The budget for this project is 49 million euros. Situated near the Bratislava stadium, the Three Tower project will consist of 73-metre tall buildings with 25 storeys. Commercial premises and restaurants will be on the ground floor. A fitness centre and storage areas will occupy one of the floors of each of these three buildings. The project calls for the construction of 633 housing units on 19 floors, with 40 m² to 220 m² of floor space, in addition to a four-floor parking facility. With 70,000 m² of useful floor space, the buildings will feature aluminium and ceramic tiles in the façade following the most modern architectural trends, and will be among the city of Bratislava's most modern landmarks.

ALPINE will complete construction of the buildings in two years. The apartments of the first two towers will be delivered in autumn 2008 while the third building will be inaugurated in early 2009.



FCC to build Salamanca Hospital

The Castilla y León Autonomous Community awards FCC contract for building the Salamanca Hospital Complex, a macro-project in the city combining healthcare, training, and biomedical research facilities.

The Castilla y León Regional Government's Health Department has awarded a consortium headed by FCC the 165.9 million euros contract to build the new hospital in Salamanca.

This 200,000 m² macro-project, with 912 beds, will house in a single building the city's healthcare, training, and biomedical research facilities.

Most of the new hospital facility will occupy the same site as the current clinic and Maternity and Children's Hospital, both of which will remain in operation for the 72-month duration of construction. The construction of this facility will follow a detailed plan that involves moving the current facilities and demolishing the old buildings.

The project includes a central utility unit, car parks, central services, and outpatients and inpatients facilities as well as landscaping and urbanization of a 68,000 m² area. The hospital complex will consist of a hospitalization area comprising four blocks, another are for surgery rooms integrated in a singly independent block and connected to the Intensive Care Unit.

The emergency medical services will be on the ground floor of the same block. A

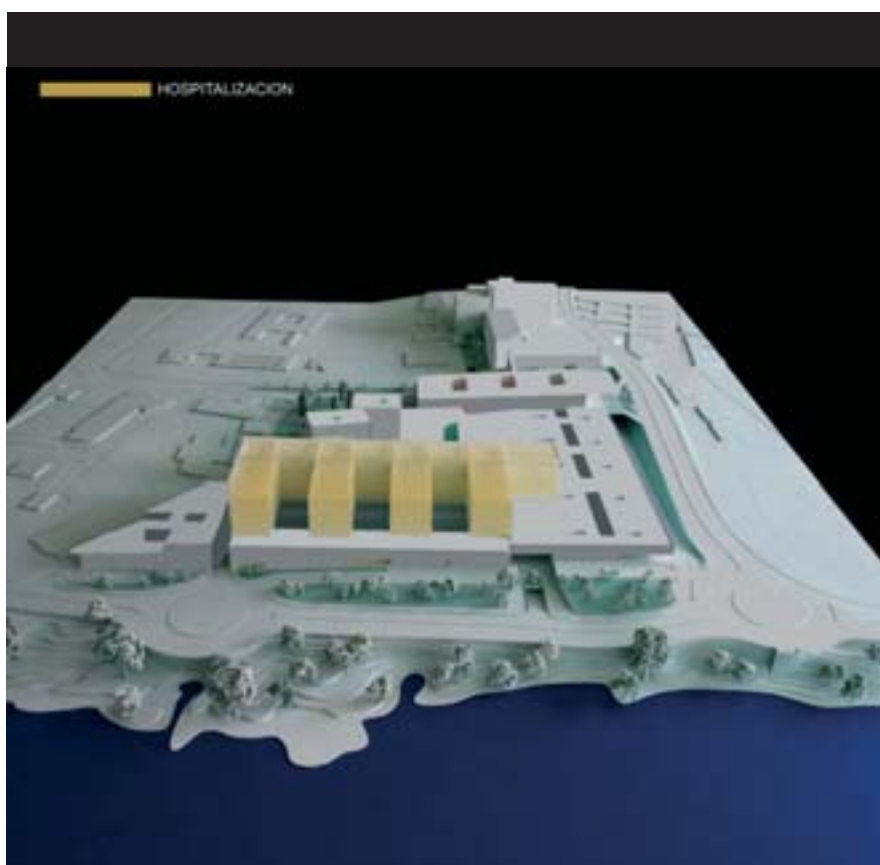
separate block will house outpatient services, and two other blocks will accommodate the administrative units. Another block will be used for rehabilitation, oncology and dialysis, and a day hospital, the reception area, hall, and cafeteria. In addition, the complex includes underground parking facilities and landscaped areas.

A new road will be built along the river providing to provide access to the hospital facilities.

The budget totals 166 million euros

The new hospital, built on a continuous slab foundation, will have a vented façade. There will be gardens on the inverted flat roofs, and the

outpatients block will have a large zinc-titanium roof wrapping a triangular structure. As an additional bonus, the consortium offered two years' management of the hospital.



The Salamanca hospital complex will have 200,000 m² of floor space. The project contemplates a central area for installations, parking facilities, central services, outpatient and inpatient facilities, in addition to urban development in a 68,000 m² area.



FCC lands contract for the Art Creation Centre in Alcorcón, Madrid

Gestión Inmobiliaria de Alcorcón (EMGIASA) awarded FCC Construcción a contract worth 121 million euros for the construction of Centro de Creación de las Artes de la ciudad de Alcorcón (CREAA) (Art Creation Centre in Alcorcón) in Madrid.

A space dedicated to new twenty-first

century art movements, CREAA will be situated in the Los Castillos cultural park, site of Los Castillos and the Joaquín Vilumbrales Library in the San José de Valderas district in Alcorcón.

The total built floor space will be 67,000 m² in addition to another 44,000 m² of outdoors urbanised area. The project contemplates 13,937 m² of landscaped gardens.

Designed by two young architects from Madrid, Pedro Bustamante and Javier Camacho, the project includes nine new buildings and urbanisation work in the surrounding areas.

An irregularly shaped

octagonal auditorium, covered with glass and metal with 1,424 seats is one of the most important buildings within the complex. It will have a 520 m² stage and an orchestra pit for 90 musicians. The structural core consists of concrete walls and slabs, with a metal structure on the roof and outside walls.

The centre will house a permanent cylinder-shaped circus with the ring having a radius of 14 metres, and 594 seats; a music conservatorium with curtain walls, and an art exhibit gallery comprising two halls measuring 524 and 530 m², respectively.

In addition, another building for complementary studies will be built. This space will be dedicated to art training,

production, and creation; another one for all types of conferences and conventions, as well as a flexible hall with 460 seats featuring a telescopic stands.

The project also includes a 3-level parking facility for 451 cars, administrative buildings, and a cafeteria.

The project integrates nine buildings into a single facility



FCC to build the urban Formula 1 circuit in Valencia

The city circuit will run along the interior dock of Valencia and the streets of the future urban development between the railway lines, the harbour, and the former course of the River Turia.

The Generalitat Valenciana (the government of the Valencia Autonomous Community) awarded FCC a contract for building the Alameda-Avenida de Francia-Puerto de Valencia connecting structure, a project worth 31.73 million euros. The contract contemplates the execution of the first 2,073-metre section of the future Formula 1 city circuit. Work on this project should be completed by 24 August 2008 when the city will be hosting the European Grand Prix.

On 1 October, Francisco Camps, the President of the Valencia Autonomous Community, and Rita Barberá, the City's Mayor, placed the first stone marking the start of the project.

The Formula 1 circuit is situated in Valencia's Grao district. In addition to several installations, the project contemplates the construction of roads and installation of public services and city furniture in the new zone, all of which will be adapted to the specific needs of a Formula 1 circuit.

The main road has a constant width of 14 metres and 16 metres in certain specific areas. In addition to the main lane, 11 other lanes will be built for the circuit and for the overall urban development.

Parking facilities will be built on both sides of the road as well as landscaped areas where provisional grandstands will be installed. Lanes at various levels will be built along several sections for specific circuit facilities, such as access roads.



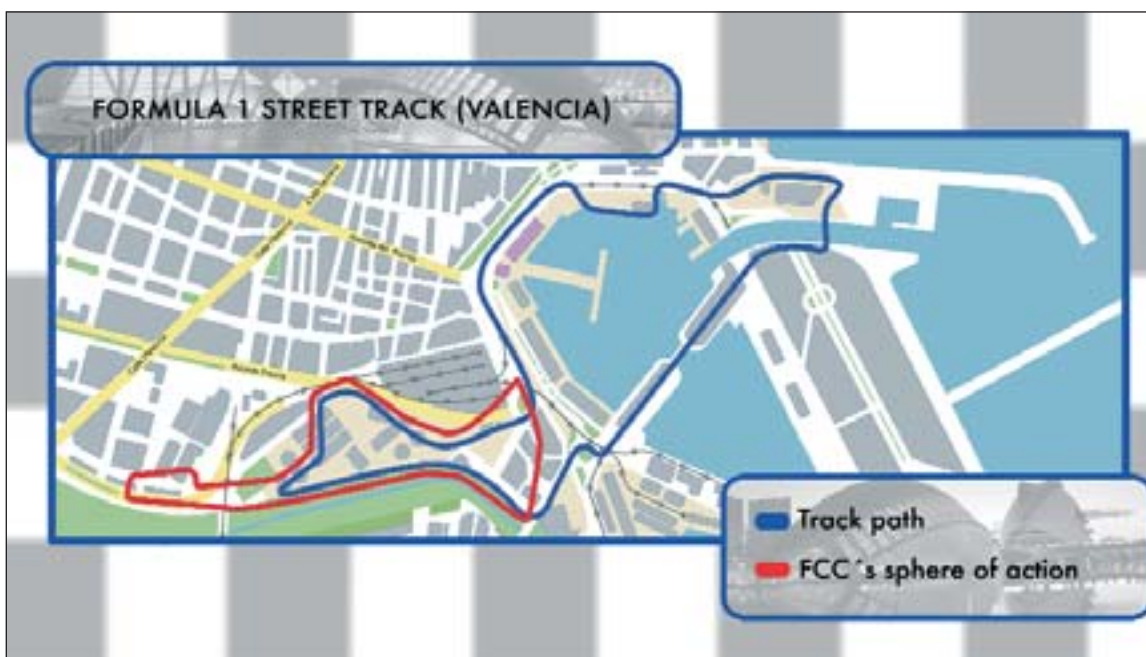
The President of the Generalitat, Francisco Camps, and the Mayor of Valencia, Rita Barberá, place the first stone for the Formula 1 city circuit which will host the European Grand Prix in 2008.

The solution proposed for the road surface is a 25-cm thick layer of artificial gravel covered by a 25-cm thick layer of concrete, followed by a base layer. This base layer will be covered by 5-cm thick type M.B.C. D-20

Will host the European Grand Prix in 2008

Urban services will be installed

along the entire circuit, such as sanitation equipment, automatic sprinkling systems, lighting, traffic lights, etc. All the installations that will be affected by the project will also be replaced. Nevertheless, supplies will be ensured at all times.





The Palma Arena tracks in Palma de Majorca starts operations

FCC finished building the Palma Arena sports complex in Palma de Mallorca in a record time, 12 months. The 18,225 m² multi-purpose permanent facility with capacity for 5,000 spectators will host all types of events.

The building comprises three structures: the central area with a bicycle track, adjacent buildings, and the upper roof structure.

The elliptical-shaped central area will house the grandstand and the cycling track, which can also be used for other types of sporting events such as athletics, tennis, basketball, and many others.

All technical support installations, such as plumbing, electricity, lighting, air-conditioning, sewage systems, and fire-fighting network are incorporated in the central building, which also features a structured

voice network, public address systems, special installations, video-conference systems, Wi-Fi, centralized technical management, and special lighting equipment for the external walls.

There are two building attached to the central structure. The commercial and administrative areas are situated in the south part of the building while the north side is used for technical facilities, storage areas, and transformation centres. The roof of the buildings also serves as an outdoor terrace, incorporating the entrance and evacuation areas.

The roof, weighing 2,300 tons, is divided into an interior roof built of steel with a central oval-shaped ring from which 16 radial beams jut out. The exterior square-shaped roof attached to the former consists of a metal structure with mixed pillars measuring 610 mm in diameter, and an orthogonal network of metal profiles each measuring five meters. Approximately 30,000 m³ of strong reinforced concrete were used in building the entire complex, in addition to 5,000 tonnes of corrugated steel.



The racetrack has a capacity for 5,000 spectators and one of the best tracks of the world. Above, the interior part of the roof, built of steel with a central oval-shaped ring from which 16 radial beams jut out.

Construction work begins at the new Pier 4 of the Rota Naval Base, Cádiz

Lorenzo Sánchez Alonso, the Mayor of Rota and José María Pelluz Alcantud, Chief Admiral of the Rota Naval Base, attended the signing ceremony for the construction of the new Pier 4 at the Rota Naval Base in Cadiz. FCC Construcción will be in charge of

building this project worth an investment of nearly 34.9 million euros. Expected to last 27 months, the project will involve 1 million m³ of dredging, the construction of breakwaters, and 298,276 m³ of land filling, as well as installation of 32 reinforced concrete box sections.

Those present at the first stone-laying ceremony at the new pier in the Rota Naval Base.





From left to right, Concepción Gutiérrez del Castillo, Secretary of Public Works and Transport department of the Andalusian Autonomous Government; Francisco García, General Manager of FCC Construcción, and Santiago Ruiz, Deputy General Director of FCC Construcción, Division I.



FCC builds the north section of the road in Mancha Real, Jaén

The Department of Public Works and Transport of the Andalusia Autonomous Community awarded FCC a contract for building the north new section of the Olivar highway at Mancha Real. The budget for this project totals 33 million euros. The new 8.7-km road section will be an extension of the highway connecting Jaén and Mancha Real that is currently opened to traffic. The highway will have the same width as a conventional road. It will have two carriageways with two lanes going in each direction separated by a six-metre wide median. An intersection will be built to provide access to the city's midtown district. This 1.6-km long road will

connect the Olivar highway with the A-320 road. Seven structures will be built along this new road. One of these is a 320-metre long viaduct over the Lantiscasa stream, providing a new access to Mancha Real and avoiding the visual impact of a 20-metre high embankment. The route leaves all cattle crossings, gullies, and river beds untouched, thereby providing continuity to the livestock routes that will be affected by the trunk of the future highway. This project will resolve traffic and safety problems of the current A-316, easing the heavy traffic generated by the more than 13,000 vehicles that use this road on a daily basis

The Vega Baja, Toledo footbridge opened to the public

In Vega Baja, Toledo, FCC has completed building the Polvorines Park and the new footbridge connecting the former Fábrica de Armas with the area known as Los Polvorines. The footbridge consists of a metal suspension bridge, with a 105-metre span over the Tagus River and a six-metre wide slab. At this site, there was previously a metal footbridge with only the anchors and slab support buttresses remained. These have been refurbished and converted into viewpoints over the Tagus River.

Technical Team

Project Management:
Mario Muelas Jiménez
Ramón Sánchez de León

Head of Project:
Teodoro del Barco Prieto

Production Manager:
Félix García Castro

A network of paths covers an 111.000 m² area. The two and four metre-wide paths throughout the park connect the footbridge with three exit points at the upper part, making it possible to walk from the Vega Baja area to the Navalpino road through the Castile-La Mancha University campus and then to the pedestrian walk surrounding the city of Toledo along the banks of the Tagus River. Part of the project involved compacting 22,000 m² of soil, and designing more than 10,000 m² of new paths with rustic granite borders.





New swimming pool area at Sant Feliu de Llobregat

FCC has built the covered swimming pool complex in Sant Feliu de Llobregat under a contract awarded by the Mancomunidad de Municipios del Área Metropolitana de Barcelona (Association of Metropolitan Barcelona Townships).

The rectangular 8,036 m² building has saunas, Jacuzzis, beauty treatment areas, plus several rooms for sport activities. There are three swimming pools, one of which is large enough for competition events. The facilities include air-conditioning wastewater treatment, solar panels, steam generator, and sports equipment.

The building's structure is made of reinforced concrete, with insulated slabs, retaining and slurry walls. A landscaped garden area was built on the deck which is supported by a structure of laminated wood pillars.

Technical team

Department Manager:
Carlos Sánchez

Head of Project:
Mónica Buendía

Supervisor:
José A. Rodríguez



New municipal offices for Badalona City Council, Barcelona

Technical Team

Manager/Head of Project:
Fernando Moncayola Ibor

Department Manager:
Enrique Fernández Cortines

Head of Production:
Julio Morales

FCC has built the new building for the Badalona City Council (Barcelona), housing most of the existing municipal offices in Badalona.

Situated in the city's midtown district, the 16,000 m² building has eight floors. The two basement floors are

used for parking facilities. The ground and first floors are communicated visually by means of an open two-floor space with skylights. These new facilities will be used mainly providing municipal services to the public. The other floors, with a rectangular 15 x 72-metre area reserved for City Council offices.





El Corte Inglés opens its first commercial centre in Castile-La Mancha

Ibérica de Servicios y Obras (ISO), an FCC Construcción subsidiary, was in charge of building the new El Corte Inglés commercial centre in Talavera de la Reina, Toledo. Worth an investment of 75 million euros, this is the group's first project the Castile-La Mancha autonomous community.

The complex, with glass walls allowing natural light to filter in, has seven floors above-grade floors in

addition to another two structures, all totalling approximately 70,000 m². It also includes four floors of parking space for 480 vehicles.

Technical Team

Head of Department:
Juan Ruano

Head of Project:
José Miguel Iborra/David Barral

Supervisors:
Daniel González/José Blázquez

As part of this new El Corte Inglés shopping centre, ISO also built the new bus station in the neighbouring urban development, as well as tunnels providing access to the entire complex and connecting with surrounding roads.

FCC builds the Tudela University Campus in Navarre

On 12 September, the President of the Navarre Autonomous Community, Miguel Sanz, laid the first stone for the future Tudela University Campus in Navarre. The Dean of the Public University of Navarre, Julio Lafuente, the Mayor of Tudela, Luis Casado, and the Secretary of Education of Navarre, Carlos Pérez-Nievas, were among those attending this event.

This project, awarded to FCC, contemplates the construction of the 4,700 m² building for housing the Technical Industrial Engineering department, another building for the physical therapy faculty, and general classroom building that will also house administrative offices, the cafeteria, auditorium, and library. This project also includes urban works and landscaping of the entire university campus.



The shopping centre has glass exterior walls, seven stories, and approximately 70.000 m² of floor space. The project was worth an investment of 75 million euros.



Miguel Sanz, President of Navarre, with the Dean of the Public University of Navarre, at the official first stone laying ceremony.



FCC buys the second-largest oil waste management company in the US from Siemens

The Spanish group has acquired Hydrocarbon Recovery Services Inc. (HRS) and International Petroleum Corp. for 182,5 million dollars. The two new US subsidiaries, which together operate in 21 states with a population of 160 million, will be integrated into FCC *Ámbito*.

FCC has acquired from Siemens Water Technologies Corp. (SWT) its two US subsidiaries specialised in treatment and recovery of industrial oils and other ancillary services to the oil industry: Hydrocarbon Recovery Services Inc. (HRS) and International Petroleum Corp. The two companies will be integrated into FCC *Ámbito*, the Group's industrial waste management division.

The operation cost 182.5 million dollars, implying an EBITDA 2008 multiple of 9x. As a result, FCC, which is controlled by Esther Koplowitz, will become the second-largest player in this field in the United States.

HRS operates in 21 states providing services to a population of 160 million

HRS and International Petroleum operate in 21 states in the Mid-Atlantic, South-East and South Central regions of the USA, an area with a total population of 160 million.

The acquired group, based in Houston, Texas, has 38 industrial plants, a fleet of 362 vehicles, and a workforce of 528 employees. It is expected to



Based in Houston, Texas, the Group has a network of 38 industrial plants, a combined fleet of 362 vehicles, and a workforce of 528 employees. US dollar 140 million estimated revenues for 2008.

obtain 140 million dollars in revenues in 2008.

A contribution to sustainability

By converting waste into products that can be used as alternatives to fossil fuels, this company makes an enormous contribution to environmental sustainability.

The US Environmental Protection Agency (EPA) estimates that recycled oil uses just one-third of the energy required for producing an equivalent amount of crude. It also states that 64 litres of oil are required to make one litre of lubricant oil, but that it takes only 1.6 litres of used oil to make 1 litre of usable recycled oil.

Based on EPA's figures, the 300 million litres of reused oil and the 250 million litres of

This transaction is worth an investment of 182 million dollars

hydrocarbon-contaminated water that are recycled and reused save 13 billion litres of fossil fuel per year, i.e. equivalent to 130 supertankers full of crude oil each year, or

2.5 supertankers each week.

Additionally, the recovery of metal components from over 30 million oil filters that are processed each year produces 5,300 tonnes of steel. Over 1.2 million litres of solvent used in the process are recycled for reuse.

Growth strategy in the United States

The acquisition marks another step in FCC's strategy aimed at expanding in the U.S. and strengthening its environmental management activities, a field in which FCC is the outright leader in Spain. In fact, FCC's industrial waste management division headed by FCC Ámbito, increased revenues by 28% in the first nine

months of 2007 to 143 million euros. SHS will be integrated into FCC Ámbito, FCC's industrial waste

division, which is the leading industrial waste manager in the Iberian Peninsula, processing over 2 million tonnes of industrial waste per year, much of which is recycled.



Waste recycled each year by FCC

- 400,000 tonnes of paper and cardboard are recycled, thereby avoiding the need to cut down seven million trees each year, the equivalent of 3,900 hectares of forest or approximately 8,000 soccer fields covered entirely by trees. In addition, this saves 3.5 million cubic metres of water that would be used otherwise in the paper manufacturing process.
- 150,000 tonnes of glass, both consumer-separated and from industrial sources, which is recycled and reused, with the consequent saving of virgin raw materials.
- 30,000 tonnes of plastic, from both manufacturing by-products and post-consumer waste delivered to our treatment plants.
- 15,000 tonnes of solvents, which are re-distilled or reused as feedstock as an alternative to oil derivatives.
- 20,000 tonnes of electrical and electronic waste, such as TV sets, computers, fridges, air conditioners, washing machines, etc. which are disassembled and fractionated for reuse in the production process.
- 2 million kilos of aerosol cans, fluorescent tubes, batteries and other consumer products, the components of which are reused after recycling at FCC facilities.



FCC to provide cleaning services to Zaragoza Expo 2008

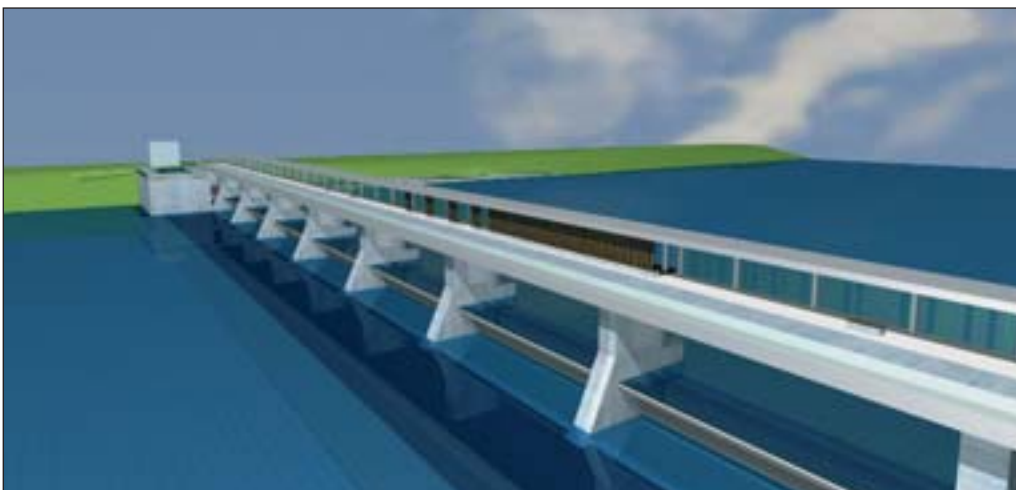
Zaragoza Expoagua 2008 has awarded FCC the contract for cleaning the international fair. In total, workers will clean an area of 431,000 square metres, equivalent to 43 soccer fields, throughout the three-month duration of the Exposition. To provide this service, FCC plans to have a crew of 400 people working round the clock in 4 shifts.

Indoor areas will be cleaned intensively between 10:00 p.m. and 4:30 a.m.

The company will use 40 low-noise electric

cleaning machines, including sweepers, washers and high-pressure water jet cleaners for removing chewing gum and graffiti. A light boat will be used to sweep floating waste from the navigable area of the Ebro River in the area surrounding the Expo grounds.

FCC has been providing municipal cleaning and waste collection services for almost a century. It currently provides these services in approximately 4,000 cities in Europe, Africa and the Americas, with annual sales totalling 1,325 million euros.



FCC's work for Expo 2008

In connection with the International 2008 Expo, FCC will be responsible for several projects in Zaragoza, including the city's aquarium and the small dam in the Ebro River.

Cemusa to implement pilot bicycle rental scheme in Rome

Cemusa, an FCC Group company that is a leader in the field of urban furniture and outdoor advertising, is to implement a pilot bicycle rental scheme in Rome. The pilot program, which will initially run for 6 months, will consist of 250 bicycles and 22 rental stations in Rome's historic midtown district.

This innovative automatic system of public transport makes it possible for the public to rent a bicycle for a given time and then return it at any of the rental stations throughout the city.

The service will provide clear benefits for users and the urban environment: lower traffic congestion, less energy consumption, no parking problems, and elimination of atmospheric and noise pollution.

Rome's Mayor, Walter Veltroni, stated that 'It will now be easier, faster, cheaper and more ecological to get around in central Rome thanks to the experimental bike-sharing system that we have decided to install, first in the historic central district and later in other parts of the city'.

With the pilot program, scheduled to start operations in 2008, the city expects to obtain data and draw conclusions with regard to launching a city-wide scheme with up to 20,000 bicycles.

Following a successful implementation in Pamplona, the Rome contract establishes Cemusa as a manager of bike rental systems in large cities.

Presence in Italy

Cemusa has been operating in Italy since 2001, when it obtained the Genoa city furniture contract. One year later, the company obtained the Parma contract, and was awarded in 2005 a contract to install and exploit advertising on city furniture in Bologna. Last year, Cemusa installed 96 billboards in central Milan as part of the project to restore the 'Spanish Walls', the city's old fortifications.

Cemusa currently manages over 160,000 urban furniture items and advertising stands in 160 cities in 13 countries in Europe and the Americas.



The service will initially provide 250 bicycles and 22 stations throughout Rome's historic centre.



Cemusa extends Boston street furniture contract

Cemusa and the Massachusetts Bay Transportation Authority (MBTA), Boston's transport management entity, reached an agreement for extending for an additional five years the contract for the design, manufacturing, installation, and maintenance of the city's bus shelters, including advertising on these fixtures.

The initial contract executed by MBTA and Cemusa on 1 December 2004 contemplated a 10-year concession for the design, manufacturing, installation, and maintenance of at least 200 bus shelters, including selling advertising space on these fixtures.

The agreement has been extended to include an additional 200 bus shelters, thereby extending the cut-off date to 30 November 2019. The extension also includes the possibility of providing the city of Boston – the fifth advertising market in the United States – other complementary street furniture

structures, such as information panels, benches, trash bins, or bicycle stands.

MBTA provides service to a population of nearly 3.5 million in Boston and its surrounding areas. Cemusa installs and manages furniture and fixtures in the area handled by the public entity – elements designed for their visual and functional integration in the city's main historic and commercial districts– which includes Boston, Cambridge, and Brookline as well as the university areas such as Harvard, Boston College and Boston University.



Some of the bus shelters that Cemusa installed in the streets of the city of Boston, capital of Massachusetts.

Leader in street furniture and fixtures

Founded in 1984 and part of FCC's services subsidiary Versia, Cemusa is currently the leading Spanish multinational in street furniture and fixtures and in outdoor advertising. It currently manages more than 125,000 items installed in 160 cities and towns in 11 countries in Europe and the Americas.

For more than one year, Cemusa has been managing the street furniture contract in New York City, its most important contract worldwide.



Flightcare renews its AENOR certificate

Flightcare Spain has recently renewed the AENOR Certificate of Environmental Management Quality System, according to the ISO 9001:200 and ISO 14001:2004 standards at all of its work stations involved in ground handling and cargo handling activities

Flightcare's Quality Management System was initiated in 1995, with its first certification at all airports at which it provided ground handling services for passengers, baggage and on the ramp. In 2002 the same stations achieved certification in the AENOR Environmental

Management System. It was in 2003 when Flightcare certified its cargo terminals dealing with air freight and airmail: consolidation, build-up and breakdown, storage and customs control based up on its Quality Management system.

Flightcare, in its endeavour for constant improvement, has completed the full integration of both systems and has applied its use to all the work stations in Flightcare Spain, comprising seven ramp handling and seven cargo handling facilities, as from the commencement of activity on the 14th December 2006, a pioneer within the sector.



In the photo, Ignacio Garrido, General Manager of Flightcare Corporación, providing details on the project.

Flightcare unveils project for expanding its cargo facilities in Madrid

On 15 October, Flightcare presented to the sector and specialised media the expansion project for its cargo installations in Madrid. A blueprint of the project was unveiled, with Flightcare Corporation's General Manager Ignacio Garrido describing the details of this project which is designed to increase the current facilities in Madrid by more than 4,500 m² to a total 9,500 m². Once again, Flightcare confirms its medium and long-term commitment to

the cargo business. Flightcare currently provides cargo handling services in nine European airports, handling over 300,000 tonnes of cargo each year. Its traffic processes and procedures have been awarded the ISO 9001:200 certificate. The company's safety and health processes and systems have been certified in accordance with Occupational Health and Safety Management Systems (OHSAS) 18.001 standards.



From left to right, Mario Russotto, Bishop of Caltanissetta; Roberto Pérez, Manager of Aqualia's Caltaqua; Salvatore Massana, Mayor of Caltanissetta; and Gioacchino di Maria, CEO of ATO Idrico de Caltanissetta, at the inauguration of the offices. In the background, Miguel Jurado, General Deputy Manager of the Development and International Department. Above, one of Calataqua's offices.

Aqualia opens its first customer service office in Italy

One year ago, Aqualia took over management of the complete water cycle (including water supply and purification, and sewage treatment) under a 30-year concession contract.

FCC subsidiary Aqualia, a specialist in end-to-end water management, has opened its first customer care office in Italy in the Sicilian city of Caltanissetta, where its Italian headquarters will be located.

Over the next few months, Aqualia will open offices in the municipalities of Gela, Niscemi, Mazzarino, Mussomeli and San Cataldo and will implement other customer care initiatives such as a mobile office to attend to all the towns, separate hotlines for information and breakdown notices, and over 11,000 separate actions to check and correct its customer database. The company is also working on a tariff scheme that takes account of the regions peculiarities, and on a new website.

One year ago, Aqualia took over management of the complete water cycle (including water supply and purification, and sewage treatment) for the close to 300,000 inhabitants of the 22 municipalities in the Sicilian province of

Caltanissetta. The contract, which is for 30 years, represents a backlog of 1.5 billion euros and includes investing over 248 million euros, mostly from European funds, 150 million euros of which will be invested in the next three years.

The greatest challenge facing the company is supplying quality water to the population 24 hours a day, 365 days a year. Most towns only have water supplies during a 24-hour period every three days.

In the first year, the company has replaced over 3,000 water meters and installed pressure reducer valves to stem water losses; it has also established a new water quality analysis laboratory and undertaken more than 2,000 actions in the sewage grid as well as seeking new sources of water and enhancing existing sources, with the result that it has tripled the water supply. As a result, water distribution has improved by 238.4%.

Operates in 850 municipalities

Aqualia operates in over 850 municipalities worldwide, providing services to over 16 million people. It operates in Spain, Italy, Portugal, Algeria, Czech Republic, Poland, Mexico and China. In recognition of its rapid international expansion, its desire to be a leading player and its commitment to the regions where it provides its services, Aqualia was named Best Water Management Company of the Year by the prestigious international magazine Global Water Intelligence.

The company will be rolling out several projects, including the Linares-Baeza wastewater treatment plant, the refurbishment of the former El Centenillo water pipe network, replacement of the large collectors, and revamping and enlargement of the current wastewater treatment plant.



Aqualia executes comprehensive water management contract in Linares, Jaén

Linares, with a population of more than 63,000, is the second-largest city in the province after the capital.

FCC, through its subsidiary Aqualia, was awarded the contract put out to tender by the Linares, Jaén, City Council for creating a joint venture that would be in charge of providing comprehensive water management services in the municipal area. The Linares City Council (51%) and Aqualia (49%) created the new company, Linaqua, which started operations on 30 October of this year.

The 25-year contract is worth 117 million and annual revenues of four million. The investment fund for the entire concession period is 3.25 million euros, of which amount; the initial investment would total 1.32 million euros. Subsequent investments in this project will amount to 7.03 million euros.

The new company will undertake several projects, such as the wastewater treatment plant in the Linares-Baeza station, the recovery of the former water conduction pile, El Centenillo, the replacement of large collectors, and revamping and enlargement of the current wastewater treatment plant.

Linares, with a population of 63,000, is the second most important town in this province, after the capital city. Situated in the north-eastern part of the province, this city is the industrial hub of the region, with major business activities mainly situated in its two industrial parks.

Presence in Andalusia

Aqualia maintains and strengthens its commitment in the Autonomous Community of Andalucía where it currently provides services to a population of almost two million. The company has contracts in 110 cities and towns in Andalucía, managing municipal water services. It is also in charge of exploitation and maintenance of 17 drinking water treatment plants and 64 wastewater treatment facilities. In the province of Jaén, Aqualia also provides services in the capital city, Jaén, plus Martos, Torredonjimeno, and Beas de Segura, to a population of more than 222,000.



ANALYSIS

Desalination, a lynchpin in Aqualia's strategic development

The level of efficiency accomplished in reverse osmosis processes and the experience acquired in this field, combined with technological capabilities, have enabled Aqualia Infraestructuras to undertake several major desalination projects worldwide.



Javier Santiago Pacheco
Managing Director of Aqualia
Infraestructuras

FCC Group's progress in the field of desalination is the result of technological expertise that has evolved tremendously from the technical perspective as well as in terms of social consideration.

The first desalination plant that was built by the Group, with a volume of

**Desalination
is essential for
sustainable
water
development in
the world**

flow of 4,000 m³/day started operations in 1992 in Fuerteventura (Canary Islands). Few Spanish companies at that time had the capabilities for undertaking a project of this nature. The amount of energy required for the production of drinking water, unimaginable at present, was much higher. In addition, these types of projects required enormous investments. As to the social impact of such plants, there was practically no debate in connection with this issue since it was considered simply a way to address the shortage of water, without any other implications. Several new desalination plants

went on stream after the initial experience. In the early years, most of these facilities were built in the Canary Islands since there were few alternatives due to the extreme situation with regards to water shortage.

Over the past fifteen years, the Group has become increasingly involved in the water desalination activity, building plants with larger capacity, that consume less energy, and implement the latest in technology. In fact, Aqualia is currently building a desalination plant in Algeria with 200,000 m³/day capacity and will soon start work on a new facility in this country with a capacity of 100,000 m³/day. Both of these contracts will enable the company to recover the investments made in these projects since the 20-year concessions ensure Aqualia's operations in this country over this period.

At present, plants under construction or in operations by the FCC Group have a treatment capacity of more than 500,000 m³/day.

At the same time, and as part of its goal of maintaining and increasing its current levels of desalination-related businesses, Aqualia com-



The La Tordera desalination plant in Blanes, Girona.

petes with the few leading companies in this field and is considered one of the major players across the world.

The spectacular progress made over the past few years in design, execution, and operations, has been achieved thanks to Aqualia's commitment to this business, underscored by the numerous desalination plant in operations and the constant technological innovations achieved by its subsidiary, Aqualia Infraestructuras.

The Group's exponential growth in desalination activities has gone hand in hand with the irruption of water and desalination as issues in the social and political spheres, or more accurately, the irruption of politics and social debate in the field of water and desalination activities.

Desalination plays an essential role in sustainable water development

in Spain and other parts of the world. It does not imply the negation of any other methods for contributing water to a water basin; it is a constructive rather than a destructive vision. Nowadays, desalination is an undeniable and growing reality worldwide, and is a definitive solution for addressing water shortage problems in specific regions.

As in all artificial measures, the transformation of seawater or brackish water into drinking water has an impact on the environment. Nevertheless, the impact of desalination processes is well-known, measurable, can be modelled and controlled, and, therefore, the impact is negligible when we consider the valuable end product.

Consequently, desalination is essential in Aqualia's development strategy and fully in keeping with the Group's Social Responsibility commitment

WRG hands out the Communities Challenge awards

Once more year, the Waste Recycling Group has awarded the Communities Challenge prizes. Waste Recycling Environmental, as has been the case in recent years, was in charge of organizing this event.

FCC's British subsidiary, the Waste Recycling Group (WRG) announced the annual Communities Challenge awards at a ceremony held on 29 November in the House of Commons. The contest aims to select the best project in benefit of the community. Winners this year shared a 2.2 million euros prize.



Communities Challenge is organized by Waste Recycling Environmental (WREN) on behalf of WRG. WREN administers the landfill tax credits generated by WRG under the Landfill Communities Fund.

The organisations short listed eight candidates for the WRG Communities Challenge which this year attracted 170 entries totalling funding requests for 200,512,000 euros. Due to the high level of the candidates, both companies had to increase the fund for prizes so all short-listed candidates could be winners.

The WRG Community Challenge is open to all charity and not-for-profit organisations within 16 km of a WRG landfill site that are organising relevant projects that will

improve the quality of life in the local community. Projects could range from village halls, to skate facilities, to community parks.

Unlike the grant funding WREN provides as an environmental distributive body, recipients of the Communities Challenge awards do not need to match funds and can apply for 100 per cent of their project cost, up to a total of 350,644 euros for all candidates to obtain the necessary funding to make their project happen.

The total funding for prizes this year had been set at 1,402,576 euros. Nevertheless, after having prepared the list of the eight short-listed entries, the judges considered that given the high level of quality of the projects, they did not want to have any losers. Consequently, they decided to increase funding for the awards to more than 2,204,000 euros so that each and ever candidate obtained the funds required for carrying out their project.

The panel of judges also considered that the level of the candidates for the Communities Challenge award justified the increase for future years and in the award ceremony this year, WREN and WRG announced that the award money would increase to 2,805,152 euros in the following year

Winners

- Little Eaton Parish Council, Derbyshire – for the creation of a planned village hall.
- Kirkintilloch Skatepark Initiative, Glasgow.
- North East Lincolnshire District Council in partnership with The Friends of The Freshney – for a planned redevelopment of the Duke of York Gardens.
- Chapel St. Leonard's Action Group, Lincolnshire – for the creation of a new park and play area.
- The Friends of St. Ives, West Yorkshire – for improvement of parkland.
- Manton Community Alliance, Nottinghamshire – for the creation of a play park.
- Friends of Locke Park, South Yorkshire – for the creation of a new play area.
- The MEB, Birmingham – for the regeneration of an inner city playing field.



WRG analyses impact of its carbon emissions for the first time

Waste Recycling Group (WRG), the FCC subsidiary that has become one of the leading companies in the United Kingdom engaging in waste management and energy recovery, has recently published a report on its first proposal to assess the global impact of the company's carbon emissions. The Director of WRG Environment, Graham Watson, explained that "there is an ever increasing interest in companies that are capable of assuming and considering the impact of carbon emissions caused by their activity. In our opinion, the activities carried out by WRG has a positive impact on the community, however, we also emit carbon dioxide when conducting these activities and the right thing to do is to try to assess this impact and reduce it as much as possible". WRG has included initial calculations for 2006 in its Corporate Responsibility Report for that year. At present, there is no generally accepted definition of the terminology or a process to calculate the impact of carbon emissions by a waste management company, therefore, WRG is aware that its proposal will have to be redefined and will also benefit from any progress made in this field. WRG's

**WRG is the leader
in waste management
and energy
recovery in the United
Kingdom**

carbon balance model firstly calculates the company's gross carbon dioxide (CO₂) emissions and then subtracts biogenic CO₂, which is the carbon dioxide in waste products absorbed and emitted as part of the natural cycle jointly with animal and plant emissions. In the following phase, the model calculates carbon emissions that are avoided by generating electricity using waste and recycling materials, such as glass. Lastly, it calculates the amount of CO₂ that remains trapped or encapsulated when materials are deposited in landfills or public waste facilities. By using this methodology, WRG has calculated that the impact of all its carbon emissions in the 2005-2006 period totalled an equivalent of 1,175,256 tonnes of CO₂.

WRG's challenge is to establish a point of equilibrium in this respect, in order to help the company implement several significant and efficient improvement targets. All details in relation to the calculations for determining the level of carbon emissions are included in WRG's 2006 Corporate Responsibility Report.

All details on the method used to calculate the equilibrium of carbon emissions are published in the WRG 2006 Corporate Responsibility Report.



**Two FCC
companies
in the United
Kingdom**

■ WRG manages facilities for waste collection, recycling, and elimination and has a network of transfer and recycling centres for this purpose, as well as a nationwide network of landfills.

■ Focsa Services provides comprehensive waste management services and solutions for energy recovery to meet local, regional, and national requirements.



The Guipúzcoa-Navarra delegation of FCC Environment wagers on efficient energy

The objective of the environmental awareness campaign is to cut CO₂ emissions to air, responsible for the greenhouse effect.

Presentation on the “Energy Wager” initiative, with various representatives of the FCC branch office attending, including Carmelo Aguas, head of production, first on the left.

The Guipúzcoa-Navarra delegation of FCC Environment, in keeping with the policy promoted by this division against climate change, has joined the initiative, “Energy Wager: citizens’ response against climate change”, promoted by the CRANA Foundation (the Environmental Resources Centre of Navarre) and sponsored by the Caja Navarra Foundation.

The environmental education campaign aims to promote the involvement of entities and citizens for reducing CO₂ emissions to air, which are responsible for intensifying the greenhouse effect.

Entities who agree to participate in this project against climate change do so by incorporating energy-saving habits and consumption in their day-to-day work, their entity’s energy management policies, and in other areas.

The campaign is developed by obtaining the public’s commitment to take measures to reduce emissions or to improve the efficient use of resources and energy. Results of such measures will be submitted to a panel of judges created by CRANA in the following year that will then assess compliance with these targets. If the entity meets the established commitments, it will receive public recognition and a diploma attesting to their success. If this is not the case, the company would have to implement good environmental practices in energy consumption to reduce the use of resources. The Energy Wagers undertaken by the Guipúzcoa-Navarra delegation for 2008 include:

1.- Efficient and ecological office

Implement the “Efficient and Ecological Office” initiative in its facilities at Landaben industrial park in Pamplona. The initiative contemplates several environmental,

social, and economic measures designed to build awareness and encourage workers' involvement. In connection with environmental issues, the delegation agrees to implement a program for the selective collection of office waste, such as paper, cardboard, containers, and hazardous waste and to improve the energy-environmental efficiency of the installations by encouraging a policy aimed at reducing the use of resources (water, electricity, paper,...), using, as much as possible, renewable energy sources at its headquarters. The social initiatives include building awareness among employees by implementing an information and training program at the entity and drafting and distributing a good practices manual for reducing the use of natural resources. FCC will promote a responsible purchase policy, emphasizing, for example, consumption of fair trade products.

2.- Efficient driving courses

Efficient driving courses have been available since last June for company employees who drive trucks of more than 18 Mt. Training courses, given by the Elkar Training Centre, organized by the Navarre Environmental Resources Foundation, and funded by IDEA (the Institute for Energy Diversification and Savings) are designed to encourage new driving skills aimed at significantly reducing fuel consumption and emissions to air. Vehicle maintenance, greater comfort, and less stressful driving, are among the other objectives of these courses, which contribute to reducing the risk of accidents.

These courses last six hours, with three hours are dedicated to aspects affecting efficient driving, and three hours of actual driving on the road to practice acquired skills.

FCC has achieved excellent results to date thanks to these practical courses, reducing fuel consumption by more than 10%. Employees who attended these courses have benefited tremendously, improving their skills. Driving has become a less stressful experience. They become aware of the possibilities for reducing fuel consumption.

The FCC Environment Guipúzcoa-Navarra delegation aims to extend this initiative firstly to the San Sebastián region where, in collaboration with the Cristinaenea Environmental Resources Centre, it has started to define the guidelines for these efficient driving courses for all employees at different departments whose job involves driving company vehicles. The plan is to gradually extend these courses to all employees of this delegation.

If the objectives of the Energy Wager are fulfilled, and with the approval of the panel of judges (in 2008, it includes the Centre Foundation of Environmental Resources of Navarre and the Association of Friends of the Earth) this achievement will be recognized in a public event where the corresponding certificates will be given out. If this target is not achieved, an awareness building campaign will be launched for employees to provide information on those aspects that could be improved. If the delegation fails in this objective, it agrees to review the efficient driving training program.

The number of those participating in this initiative has been growing enormously over the past few years and now includes city councils, public schools, private and public companies, universities, business associations, tourism sector associations, etc., all of whom are wagering on achieving energy efficiency.

Campaign for environmental education

Public commitment

A campaign is being conducted with the public commitment to take the necessary measures to reduce emissions and to enhance efficient use of resources and energy. Results obtained will be disclosed a year later by a panel of judges chosen by CRANA who will determine the level of compliance towards in fulfilling these commitments. If the entity meets established commitments, it will receive public recognition and will be awarded a diploma attesting to this achievement. If this is not the case, the entity will have to implement measures on environmental good practices on energy consumption and on saving resources.



Thanks to these practices, employees who have received training improved their driving skills, drive at a slower speed and are more relaxed, and have become aware that by driving in this manner, they contribute to reducing fuel consumption.





Cementos Portland Valderrivas wagers on cutting-edge technology

The Cementos Portland Valderrivas Group has implemented a new IT system to support its SAP management model.

For the Cementos Portland Valderrivas Group, the most up-to-date technology is one of the essential foundations for continued growth and for remaining the leader in the sector. This is one of the main reasons for implementing the SAP IT system throughout the entire Group.

SAP is a unique and global management tool, essential for the success of the company's strategic plans. This tool makes it possible to have a single and universal IT system at all

A unique and global management tool

business units, work centres, companies, and countries.

The CEO of the Cementos Portland Valderrivas Group, José Ignacio Martínez-Ynzenga, referring to those involved in this project, said that "the commitment of our professionals, the quest for constant improvement, and efficiency in what we do are just three of our values, which has been proven once again by those involved in this project. These values guide our day-to-day actions and are the basis for progressing with certainty and becoming the undisputed leaders in the sector". On behalf of the company, he expressed his appreciation for the

efforts, commitment, and motivation in the PV Group business project.

2005: Project development

At the end of 2004, the Cementos Portland Valderrivas Group launched the Cervantes project. The first training courses began in early January 2005. In March of the year, the company announced the Cervantes Project to all employees and Cementos Portland Valderrivas companies to explain its objectives and implications. The phase, in which the priority objective was to define the base model for future processes, commenced in April of that year.

In mid-September, the Group started to build the tool. Meetings were organized in subsequent months in the different business units to provide information to the entire company on the status of the

project and on the progress achieved to date in each of the areas.

2006: SAP integration tests and rollout.

In January 2006 the Group rolled-out the Cervantes Project and all integration tests were completed by April of that year. A few months later, SAP was rolled out in Portland and Atracem, and in March and April 2007, the tool was integrated in Aripresa and Hympsa. At present, 450 users are working with the SAP tool.

Implementation of this tool at the Cementos Portland Valderrivas Group offers the possibility of recording user incidences and sending these directly to the support group, which will respond to all doubts and resolve any system errors.

The El Alto factory in Madrid obtains energy certification

Portland Valderrivas obtains the the UNE 216301 certification for its Energy Management System at its El Alto plant in Madrid. The UNE 216301-compliant Energy Management System covers energy data capture, legal requirements, objectives, goals and programmes, assignment of functions and responsibilities, training, corrective and preventive actions, and internal and external audits. This Energy Management System is based on continuous improvement and is a mechanism for promoting energy efficiency in cement production processes, saving energy and thereby reducing greenhouse gas emissions.

The adaptation process commenced in April 2007 and concluded in July with an audit by AENOR to verify the implementation of the management system based on the PNE 216301 EX standard, which was a proposed standard at that stage.

Thanks to this certification, which was supported by the Ministry of Industry, Tourism and Trade, Cementos Portland Valderrivas becomes the first Spanish company to incorporate an Energy Management System in their Quality and Environment Management Systems.

The work carried out to date in order to certify the Energy Management System at El Alto lays the groundwork for certification of other facilities owned by FCC's cement subsidiary in Spain, making it a pioneer in working towards sustainability.



Top, the Dragon Products Company cement factory in Thomaston, Maine (U.S.). Above these lines, the Cementos Alfa factory in Mataporquera (Cantabria).



AENOR certification was supported by the Ministry of Industry, Tourism, and Trade.

Realia to inaugurate Ferial Plaza shopping mall in Guadalajara

The new shopping mall in Guadalajara is set to become a major commercial and leisure attraction, with more than 120 leading brands opening stores, including El Corte Inglés.

Realia has just inaugurated the new shopping mall Ferial Plaza in Guadalajara, Spain. The secretary of the Department of Industry and Technology of the Castile-La Mancha Autonomous Community, José Manuel Díaz Salazar, the mayor of Guadalajara, Antonio Román, the chairman of El Corte Inglés, Isidoro Álvarez, and the Realia's CEO, Ignacio Bayón attended the inauguration ceremony.

The new mall, developed, built and managed by

**Over 50,000
of leasable commercial
space**

Realia, will be a major centre for shopping and leisure as it houses over 120 leading-name establishments.

Realia, the real estate company controlled by FCC and Caja Madrid, has invested over 100 million euro in developing the new mall, generating 900 direct jobs and another 1,500 indirect jobs, including those involved in construction phase of the project.

Ferial Plaza is a new shopping and leisure concept for the city of Guadalajara, Spain, since its broad offering will spare shoppers a trip to other towns in the Henares valley. The area surrounding the new shopping has a population of 133,000 and,



From left to right: Ignacio Bayón, Realia's CEO; José Manuel Díaz Salazar, Secretary of Industry and Technology of the Castile-La Mancha Autonomous Community; Antonio Román, mayor of Guadalajara; and Isidoro Alvarez and Chairman of El Corte Inglés, at the centre's inauguration ceremony.

therefore, the new commercial centre will be contributing to generating wealth in the province of Guadalajara.

Visitors will be able to sample food, fashion, accessories and a range of services from over 120 purveyors, including El Corte Inglés, in the over-50,000-square-metre mall.

Ferial Plaza occupies seven floors. Four floors

above grade are devoted to shopping (hypermarket, fashion, accessories, etc.) and leisure. Three floors below grade are for parking, with capacity for 2,000 vehicles.

El Corte Inglés is the anchor tenant at Ferial Plaza. Its broad and varied range of quality products will be available on three of the mall's four floors, and its hypermarket, under the Hipercor flag, is also present.

Ferial Plaza is located alongside the A-2 highway, in Guadalajara's new area of expansion, beside the Tryp Guadalajara Hotel and the fairground; it has excellent communications for vehicles and pedestrians, who can reach the mall via the pedestrian overpass across the A-2.

This is one of Realia's most interesting projects for consolidating its track record in the shopping mall segment, backed by such solid examples as El Jardín de Serrano and La Vaguada in Madrid, Nervión Plaza in Sevilla and Twin Towers in Lisbon, and it is also developing Parque Comercial Plaza Nueva in Leganés, Madrid; La Noria Outlet Shopping in Murcia; a new mall in Denia, Alicante; and As Cancelas in Santiago de Compostela, La Coruña.



Ferial Plaza is a seven-storey building with the first four floors housing all commercial premises: hypermarket, fashion, accessories, leisure and entertainment, etc.

FCC wins prize in 10th Edition of Environment Award

FCC wins prize in the Sustainability and Corporate Social Responsibility category in the 10th edition of these awards.

Cristina Narbona, Minister of the Environment, handed out the prizes on 22 November of the Tenth Edition of the Environment Awards, organized by the newspaper Expansión and the Garrigues Law Firm, in collaboration with the legal publishing group, Wolters Kluwert, through CISS.

Sustainability and Corporate Social Responsibility award

In this edition, commemorating the 10th anniversary of these awards, FCC obtained the prize in the Sustainability and Corporate Social Responsibility category in recognition for its commitment to sustainable development and FCC Construcción's initiative, launched in 2000, of publishing an environment report every two years.

Cristina Narbona, Minister of the Environment, handed out the prizes to award-winning entities and institutions and summarized the achievements of this decade: "In these ten years, we have strengthened environmental law and increased citizens' awareness. We must now continue to improve the quality of our environment", she said.

Felipe García, the Group's General Secretary, received the prize on behalf of FCC, highlighting the company's commitment, in all of its activities, to the environment as a constant guiding force over the last few years as



Cristina Narbona, Minister of the Environment, gives FCC's Secretary General, Felipe García, the Environment Award, in the Sustainability and Corporate Social Responsibility category, given to FCC.

underscored by the fact that FCC Environment received the same prize four years ago.

He also mentioned that "this award is totally justified and I dedicate it to all at FCC who work for sustainable development that is compatible with ecological diversity".

The objective of the Environment Awards is

to publicly recognise the work and efforts of Spanish companies and public administrations in favour of the environment. Since their inception in 1996, these 48 first and 23 second prizes have been awarded to environmental projects that stand out for their innovation, execution, projection, sector leadership, strategic vision, investment effort, dissemination, and environmental benefits.

FCC Construcción's Environment Report

FCC Construcción publishes this report describing all company's environmental measures in order to share these experiences with others: "By disseminating our expertise and good practices, we share with society our vision that sustainable development is an issue that concerns all of us and that it is our responsibility to contribute every day to the conservation of the environment. We believe that by sharing with others our efforts to improve our strong and weak points and good environmental practices, we contribute and encourage other companies to join in these efforts. Furthermore, we can prove that development and taking care of our planet, for ourselves and for future generations, is possible and compatible".

Approximately 5,000 copies of the report are published in Spanish, Catalan, and English and distributed among public administrations, clients, employees, commercial partners, students, and other members of the community. A version of the report is also available in the FCC Construcción website. The company aims, with each new publication, to go a step further. Consequently, the 2007 report to be published shortly includes practical cases referring to various projects and their environmental ramifications.

Committed to the environment

FCC's commitment to the environment, promoted by the top management, is a priority for the entire Group. The company has been focusing its efforts and has been working towards this goal for many years. In 2003, FCC won the same prize for a project submitted by FCC Environment and developed in collaboration with the University of Huelva, a project defining environmental variables and indicators in urban waste treatment processes.

FCC's Corporate Responsibility Committee meets in Ávila

On 16 October, the Group's Corporate Responsibility Committee met in Aqualia's offices in Ávila. The meeting was in keeping with the committee's policy of holding its meetings at each of the FCC business units.

Aqualia's General Manager, Fernando Moreno, and the Manager of the Central Area, Félix Parra, welcomed the members of the committee at the potable water treatment facilities in the capital city of Ávila. A presentation was made at this site on the aspects and peculiarities of comprehensive water cycle management activities as well as the challenges involved in achieving excellence in this service. After welcoming the guests, a tour was organized of the drinking water and wastewater treatment installations so that members could get a first-hand look the many

special eco-efficiency measures implemented in this activity. Afterwards, the Corporate Responsibility committee went to the customer service offices in Ávila, situated in "La Casa del Licenciado Pacheco" one of the city's landmarks, built in 1950, where they continued with the meeting. After the chairman of the Committee described the objectives of the customer service facilities, the Group's general secretary, Felipe García, the FCC Corporate Responsibility Director, introduced each of the representatives from the different business units.

The main objective of the committee meetings is to promote a better understanding of each of the business areas and the Corporate Responsibility Master Plan. These meetings also serve as a venue for the exchange of experiences which redounds in the benefit of the entire company.

Aqualia's Manager, Félix Parra, made a presentation on water management related aspects and peculiarities.



From left to right: the Manager of the Aqualia's Central Zone delegation, Fernando Moreno; the Group's Chairman and General Secretary, Felipe García; Enrique Hernández, Service Management Director; and the Director of the FCC Corporate Responsibility Committee.



Representatives from the various business units

The FCC Corporate Responsibility Committee, made up of representatives from all the Group's business units and corporate departments, is intensively involved in activities within the framework of the 2007-2008 Corporate Responsibility Master Plan, approved by the FCC Board of Directors in early 2007.



FCC's 2005-2006 Corporate Social Responsibility report obtains an A+ rating

The FCC Group unveiled its new 2005-2006 Corporate Social Responsibility (CSR) Report, drafted in accordance with Global Reporting Initiative G3 standard, and receiving an A+ rating from this entity

The Company is committed to publishing this report every two years and in alternate years, publishing a second edition of the preceding report to offer up-to-date information to its stakeholders.

The Entorno Foundation collaborated in drafting this report, which was subsequently validated by a third independent organization, AENOR.

The 2006 updated version is more complete, detailing the priority CSR actions to be undertaken in 2008, contemplating: the use of sustainable construction material, efficient use of natural resources, the health and safety of people; innovation, energy efficiency, workers' rights, reduction of inconveniences caused by construction projects, and social actions.

Prevention of accidents in the workplace was one of the most salient aspects in 2006, reflected the lowest accident rate in the sector. Other key aspects include the creation of more than 1,800 jobs in 2006, integration of disadvantaged groups thanks to the agreement entered into with Adecco, environmental stewardship, compliance with the ISO 14,001 standard and implementation throughout the company of its Environmental Management System, and collaboration with the community for sharing knowledge by supporting cultural, social, and sports programs, earmarking more than 1.5 million euros for this purpose in the previous year.

FCC Construcción is the reference construction company in Spain, operating in America and in Western and Eastern Europe. The company engages in civil works and construction and has a workforce of more than 24,000 employees. In 2006, the company posted 4,395 million revenues and 241 million euros in net operating income.



Second edition of the 2005-2006 Sustainability Report. FCC Construcción reaffirms its commitment to offering transparent information on its actions to its stakeholders, making them participants in its management processes.

Proactiva sponsors the first Latin American Sanitation Forum

The meeting was organized within the context of the 2008 International Year of Sanitation, as declared by the U.N. General Assembly, aimed at contributing to the health and welfare of people in Latin America.

LATINOSAN is the first top level Latin American Sanitation Forum. Sponsored by Proactiva Medio Ambiente, the meeting was held in Cali Columbia from the 12th to the 16th of November, and

organized by Universidad del Valle and the World Bank. About 900 delegates from 40 countries, 22 official delegations, multilateral organizations, and local NGOs participated in this event.



The Forum's objective was to analyze the sanitation situation in Latin America and adopt a Ministerial declaration that will be inscribed as part of the 2008 International Year of Sanitation, declared by the United Nation's General Assembly and in keeping with the goals of the Millennium Declaration.

Contribute to the welfare of millions of people

Among the targets of the Millennium Declaration is to reduce by half the number of population centres lacking sanitation services. Providing access to these services to the most vulnerable populations means contributing to the welfare of millions of men, women, and children in Latin America and, most importantly, to help those who are members of indigenous populations and live in distant areas under precarious conditions. By sponsoring this event, Proactiva reaffirms its responsible commitment to Latin America, a region where it conducts its activities.

The Millennium Declaration aims to fulfil eight objectives: eradicate poverty, promote primary universal education, gender equality, address the mortality rate of children and mothers, make progress in the fight against AIDS, and the sustainability of the environment. These objectives have been embraced by all countries in the world as well as by the most important development organizations worldwide

Millenium Declaration Objectives

- 1.-** Eradicate extreme poverty and hunger.
- 2.-** Achieve universal primary education.
- 3.-** Promote equality among genders and women's autonomy.
- 4.-** Reduce infant mortality.
- 5.-** Improve maternal health..
- 6.-** Fight HIV/AIDS, malaria, and other diseases.
- 7.-** Ensure environmental sustainability.
- 8.-** Promote a global development association.

The Sustainable Working Group meets at FCC

On 17 October at its Torre Picasso headquarters, FCC hosted a group of companies who are part of the Sustainable Development Working Group, which is promoted and sponsored by the Entorno-BCSD Spain Foundation.

Comprising Acciona, Adif, Ferrovial, Grupo Eroski, Holcin, Ericsson, Philips, Gas Natural, FCC Construcción, Iberdrola, Cemex, Telefónica, Bancaja Habitat, and Cementos Portland Valderrivas, the working group's mission is to provide members of the Entorno Foundation a platform for establishing a framework that defines the conditions enabling sustainable

construction practices in the entire value chain and promote dialogue among all agents involved.

Among the many subjects discussed in the meeting, one of the most important entailed the problems and challenges of sustainable construction and the possibility of publishing a joint report with all conclusions.

The Entorno-BCSD Spain Foundation's mission is to work with corporate leaders in matters relating to sustainable development as well as business opportunities.



The meeting took place at FCC's Torre Picasso headquarters in Madrid.

Pilot Project at the Levante Delegation of FCC Environment

The FCC delegation, Levante I, is involved in a pilot experience, collaborating in a project to integrate the disabled in the job market. This project aims to subcontract by collaborating in the incorporation of the disabled in the job market.

The project is based on subcontracting



cleaning services from CEEPILSA (Centro Especial de Empleo de Proyectos Integrales de Limpieza, S.A.), a ONCE company (association for disabled) company. In this new company, 100% of the workforce has some type of disability.

Subcontracted services include cleaning of vehicles used by the delegation in providing its services. Personnel requirements at present are for seven employees, all of whom have a disability, always taking into account that the disability does not pose a risk at the job. These disabilities include sight or hearing impairment.

This new service will be implemented on a step-by-step basis. To date, five people have joined the workforce, all with physical or mental disabilities ranging from 35 to 65%.

Outsourced services include cleaning of branch office vehicles, left.



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